

A LETTER FROM OUR PRESIDENT



Often, when I talk about United Way, I ask people to raise their hands if they have ever needed help. Without exception, every hand goes up.

For **100** years, United Way has been extending a hand, neighbor helping neighbor.

We were established in 1922 to create a better community through focusing on:

- **Disease**—providing aid to families impacted by the typhoid epidemic, polio, smallpox, and many other diseases which ran rampant in the community
- **Delinquency** helping kids succeed by creating easier access to schools while increasing student retention
- Dependency supporting families who were working hard but still falling short
- Safety Net assisting with people's basic needs when times were tough

For **100** years, we have focused on these same building blocks for a good quality of life:

- Health (Disease)
- Education (Delinquency)
- Financial Stability (Dependency)
- Providing a Safety Net when times were challenging, like the Great Depression, WWII, tornadoes, floods, COVID-19 pandemic, recessions, and countless times when families experienced difficulties

For **100** years, we have been there, neighbor helping neighbor, through volunteering, giving, and advocating on behalf of those who were hurting.

If you are one of United Way's donors or volunteers who have extended a helping hand, **THANK YOU** for enabling us to help families overcome obstacles and thrive. Your support **inspires hope** and **creates opportunities** for a better life. *If you are not involved, please join us for the next century as we continue to fight for the health, education, and financial stability of every person in our communities.* **Great things happen when we LIVE UNITED.**

God Bless,

Bill Rieth President/CEO

(1932 Elkhart Community Chest Campaign)

LIVE UNITED

LIVE UNITED

LIVE UNITED

OUR VISION

CROSSROADS UNITED WAY ENVISIONS A COMMUNITY WHERE ALL INDIVIDUALS AND FAMILIES ACHIEVE THEIR HUMAN POTENTIAL THROUGH EDUCATION, INCOME STABILITY, AND HEALTHY LIVES.

OUR MISSION

CROSSROADS UNITED WAY SEEKS TO IMPROVE LIVES BY MOBILIZING THE CARING POWER OF OUR COMMUNITY.

OUR PROGRAMS

Crossroads United Way takes a 2Gen approach to our programming to build family well-being for children and the adults in their lives.

KIDS UNITED

Ensuring every child is prepared to succeed in school and reading by 3rd grade.

Focusing on programs such as: Page the Puppy, Real Mentors Read, On My Way Pre-K, and Success by Six.





THRIVE UNITED

Moving working individuals and families from surviving to thriving. Helping families have a more financially secure future.

Learn more about our programs at www.crossroadsuw.org



(1953 Elkhart Campaign Poster)

UNITED WE FIGHT. UNITED WE WIN! LIVE UNITED

OUR IMPACT

Crossroads United Way fights for the health, education, and financial stability of every person in our communities. In 2021, we invested over \$2,760,000 into Elkhart, LaGrange, and Noble Counties. We funded 33 local organizations supporting the health, education, and financial stability of our communities.





*This is just a portion of the impact your gift is making.

Did you know? (1969 United Way Campaign) **CROSSROADS UNITED WAY POSITIVELY IMPACTS**

1 OUT OF 4 PEOPLE

COMMUNITY PARTNERS



All Pro Dads Boy Scouts, LaSalle Council Boys & Girls Clubs of Elkhart County Child and Parent Services CARE University Catholic Charities Cancer Services of Allen County Center for Healing and Hope Central Noble Food Pantry Church Community Services Cora Dale Clubhouse Council on Aging of Elkhart County Each year, volunteer panels review grant applications to select local programs that are the most efficient, sustainable, accessible, and making the largest possible impact in our focus areas of education, health, financial stability, and basic needs.

This unique community-led process ensures that donor dollars are invested in creating lasting solutions and providing opportunities for working families in our communities.

Crossroads United Way Coat Drive Cultivate Culinary Early Childhood Alliance Elijah Haven Crisis Intervention Center **Elkhart Community Schools** Family Christian Development Center Faith Mission Five Star First Light Mission (formerly Goshen Interfaith Hospitality Network) Friends of Elkhart Public Library **Goshen Community Schools Foundation Inspiration Ministries** Junior Achievement of Northern Indiana Lacasa LaGrange County Council on Aging LaGrange County Clothes & Food Basket Lexington House Life and Family Services Milford Food Bank **MvFreeTaxes**

Noble House Ministries Noble Thrive by 5 Northeastern Indiana CASA Oaklawn **Open Door** On My Way Pre-K Page the Puppy Read United Ryan's Place Salvation Army - Elkhart Salvation Army - Goshen SingleCare Prescription Discount SPA Women's Ministry St Martin's Healthcare Stamp Out Hunger Food Drive Suzanna's Kitchen The Crew Youth Center The LGBTQ Center The Window (Goshen) Thrive United Walnut Hill Early Childhood Center

PARTNER SPOTLIGHT Early Childhood Alliance



Brandi Streby is a manager of a small daycare and preschool ministry in Elkhart County and dreams of becoming a childcare director one day. Due to various life adventures, she has never been able to go back to school to further her education.

Brandi learned about the CDA program funded by Crossroads United Way that provides classes and support so that early childcare professionals gain the knowledge and tools needed to provide developmentally appropriate learning experiences to the children in their care.

"When this opportunity presented itself, you can imagine my excitement. The majority of my studies would be online. I would be able to work at my own pace and there would be an instructor to help along the way. I enrolled immediately and anxiously waited for it to begin." -Brandi

Completing the CDA program was challenging. During the coursework, Brandi was diagnosed with a serious health condition and had to undergo treatment and surgery. Myla Rogers, a CDA instructor at Early Childhood Alliance, supported Brandi so she was able to complete the course.

"I have also been able to help other teachers in my program join. Watching them complete the CDA program and seeing their excitement and improvement as teachers has boosted my spirits during this difficult time. I would have never been able to complete the program without the funding from Crossroads United Way and the encouragement from Myla."-Brandi



(2013 Volunteer Jean Morris reading at Goshen Schools) Since 1922, Crossroads United Way has been passionate about helping kids and those who support them.

TOP 10 WORKPLACE CAMPAIGNS

The United Way workplace campaign has been called one of the greatest social inventions in American history. Working together with 155 employers and hundreds of volunteers each year, Crossroads United Way invites people to advance the common good and create opportunities for a better life for all.

1. NIBCO

- 2. Thor Industries Corporate Office
- 3. Smoker Craft
- 4. Barletta Boats
- 5. Utilimaster
- 6. LaSalle Bristol
- 7. Elkhart General Hospital
- 8. Goshen Health
- 9. Keystone RV
- 10. Welch Packaging

No.1 COMPANY IN LAGRANGE COUNTY Farmers State Bank

No.1 COMPANY IN NOBLE COUNTY Böllhoff









LEGACY COMPANIES 50+ years of advancing the common good



- ADEC
- Barger Packaging
- Boys & Girls Club of Elkhart County
- City of Goshen
- Crowe
- Dexter Axle
- Elkhart Community Schools
- Elkhart County Government
- Elkhart General Hospital Beacon

- Farmers State Bank
- Godfrey Pontoon Boats
- Goshen College
- Goshen Community Schools
- Goshen Health
- Goshen Stamping, LLC
- Greater Elkhart Chamber of Commerce
- Jayco
- LaSalle Bristol

- Mid-City Supply
- NIBCO
- Oaklawn
- Salvation Army Elkhart
- Salvation Army Goshen
- Smoker Craft
- Thor Industries

TOP 100 CORPORATE PARTNERS

Tom Naguin Auto Group **Godfrev Marine** Meijer. Inc. Martin Capital Management United Parcel Service Robert Weed Tenneco Automotive **Farmers State Bank 1st Source Bank** Mid-City Supply Co., Inc. Böllhoff Everence Financial **Goshen Community Schools** Wabash National-Supreme Nat'l Lake City Bank L&W Engineering First State Bank Winnebago Industries Crossroads United Way Green Stream Company Hawkins Water Tech., Inc. **DJ Construction Co., Inc. Concord Community Schools** Yoder Ainlay Ulmer & Buckingham Horizon Bank-Kendallville **ASA Electronics. LLC** Flint & Walling Inc. Insight Accounting Group Campbell & Fetter Bank

Kennametal Stellite **Kev Bank** Javco. Inc. **Cornerstone CPA Group** D & W, Inc. **Bill Deputy Foundation Menno Travel Service Arboc Specialty Vehicles** Greater Elkhart Chamber of Commerce Graphic Packaging International, Inc. **Barnes & Thornburg** Lacasa. Inc. Northwest Bank **Goshen Stamping, LLC** Stifel - The Elkhart Group **Wa-Nee Community Schools** Kem Krest Noble REMC **Teachers Credit Union** Lake City Bank - Warsaw **Elkhart County Government Council on Aging - LaGrange Goshen College Boys and Girls Clubs of Elkhart County** Lakeland School Corporation **RSM** Nappanee Public Library

Crowe, LLP PNC Bank Rieth-Riley Const. Co., Inc. **Cavco Industries, Inc. (Fairmont Homes)** LaGrange County Prosecuting Attorney **Heart City Health Center** Old National Bank **Boy Scouts, LaSalle Council** Jeld-Wen Inc. Sherwin Williams J.P. Morgan Chase Walmart #1378 Centier Bank **Dekko Investment Services Goshen City Offices Family Christian Development Center Oaklawn McCormick & Company** Walnut Hill Early Childhood Center Heritage Financial Group, Inc. LaGrange County Government **Elkhart Community Schools** Target, Inc. #1446 Satellite Industries, Inc. **Skyline Corporation City of Ligonier- Employees** Town of LaGrange Earthway Products, Inc.

Indiana-Michigan Power (AEP) Brimfield United Methodist Church Johnson & Johnson **Kendallville City Employees** Horizon Bank **Placon Corporation** Cummins **Goshen News Rotary Club of Elkhart County** Patrick Industries NIPSCO Excel Electronics **Elkhart County Visitor Bureau Steel Dynamics**

TOCQUEVILLE SOCIETY

Tocqueville Society members are philanthropic leaders who, through generous gifts of treasure, demonstrate their commitment to tackling our community's most pressing problems to create sustainable change.

Ordre de Fraternité - \$50,000 - \$75,000

Bill and Kristin Fenech

Ordre de Liberté - \$25,000 - \$49,999

John M. Collins Amy and Bob Martin Frank and Marsha Martin Rex Martin M. Scott and Kimberlee Ann Welch

Membres de la Société – \$10,000 - \$24,999

Peter D. Barrett Brian and Jeannelle Brady Bob Deputy Chris and Shawn Hermon Ashley M. Martin Jeff and Heidi Runels Douglas and Sara Smoker Ed and Willy Welter Jack and Angie Welter Todd and Sarah Woelfer Matt and Monica Zimmerman Colleen and Bill Zuhl

LEADERSHIP GIVING

United Way Leadership donors are individuals or couples who annually donate \$1,000 or more through the United Way Campaign. Through their generosity, Leadership donors demonstrate a true commitment to creating positive impact and lasting change in the lives of local families.

PLATINUM LEVEL (\$7,500-\$9,999)

Andrew and Kim Batson Steven and Joan Malm Marisa and Mark Podgorski Shelly D. Rubo

GOLD LEVEL (\$5,000-\$7,499)

Tom and Dottie Arnold Dennis and Caron Blyly Luis Cintron Connie Fulmer Ken and Deb Julian David and Amanda Mihalick Mary Naquin Thad & Rachelle Naquin Dan and Angela Stoltzfus

SILVER LEVEL (\$2,500-\$4,999)

Anonymous Joe and Adrienne Choflet David Weed Will Weed Scott G. Duehmig Timothy and Jeri Edwards Tim and Ruth Ford Martha A. Foreman Trevor and Susan Gasper Dr. Alvin and Mrs. Dolores Graber Maura and Walter Halloran David and Cindy Hawkins Brian T. Healy Robert and Steve Giel Troy and Lori Holland Kay A. House-Clark Troy and Katie James Patricia and Larry Knight Elizabeth Gunden and Geoffrey Landis Karon Ludwig Paul Martin Leanne McKee Corbin L. Miller Jeffrey and Ilene New Todd A. Nowicki Christopher and Erin Putt Bill and Karla Rieth Gary and Darla Shuder Howard A. Sheets Darrin R. Schaeffer Cara Schrock J.C. and Katharine Schrock Edward Sullivan Jeff and Phid Wells

COPPER LEVEL (\$1,500-\$2,499)

Anonymous

Dick and Linda Armstrong Mary DeVous and John Beaty Ms. Mary Eleanor Bender Dawn L. Bloch Brian and Margot Borger Elizabeth Naquin Borger John and Mary Devous Rich and Shane Davisson Richard and Tammy Deisler Jacob Eash John and Lois Fidler Steven and Susan Garboden David L. Goodling Andrew & Amanda Helfrich Todd A. Hobbs Terry and Lu Hoogenboom Cody Huffines Brian A. Kajzer Steve Kash Chris and Karen Lautzenhiser Joshua and Danielle Miller Rob and Stephanie Myers Kelly E. Neil Robert and Tracy Olson Laura Perkins Dr. William & Mrs. Rosemary Pletcher Kevin Rems Doug and Sharon Risser Stan and Linda Rupnow Bob and Marie Schrock Philip and Anne Shenk Alex and Michelle Strati Jeff and Mary Snyder Tom and Pat Warrick Dr. Min Yan

BRONZE LEVEL (\$1,000-\$1,499)

Anonymous Paul Adams Cassondra S. Anspach Robert Bancher Bruce and Michelle Beyler Nicholas Bontreger William J. Born Andy and Karen Brock Bill & Debby Burton Jeremy & Kari Brown Michael Chlebek Jack and Karen Cittadine Randy and Lori Christophel David Cohick Rod and Gwen Diller Larry and Jane Doyle Benjamin Duke Jeannine Edsall Tom and Sara Elkin Zackery M. Elliott Jim and Deb Ellis

Tracy Emmons Richard L. Emmons John and L. Anne Fetter Roger Fieldhouse Jason Fields Greaory J. Fink Ryan & Lauren Forgey Marvlvnn Gallegos Patrick D.Gates Jon & Rita Gingrich Melisse S. Greer Kenneth D. Hochstetler Jeffrey D. Holdread Lorence and Cheri Howe Tim Jones Joshua Watson Matthew D. Kati Brvan and Karen Keefer Shannon G. Klein Mike Kloska Todd B. Lozier

Christopher and Terri Mason Emily McGowen David McGuire David and Sherrie Miller Terri A. Miller Rick and Stephanie Mirer Cassidy N. Mosurak Erna Naet Benjamin D. North Michaela B. Nufer Geoffrey M. Owens Josh Owen Russell Owsley Chris Parr Kerry and Leslie Peel Miles Perkins Rebba L. Ratiff Hon. James W. Rieckhoff **Blaire Andy Rieth** Kirk Root Sandra Rynalski

Christophel Randal Brenda F. Shew Travis M. Slone Joey A. Smith Kendal and Robina Sommers Susan R. Stevens John M. Stukenborg Don D. Stutzman Todd M. Taylor Andre M. Tousignant Joe Urbanski Joe A. Velleman Charles H. Vetter Kevin R. Wagler Joshua Watson Adam Weis Brock M. Welch Bill and Evelyn White Ryan P. Whitmyer **David Wolfram**

FINANCIALS

ASSETS	2021	2020
Cash and Cash Equivalents	\$1,213,677	\$1,857,100
Promises to Give-Prior Campaign,		
Less Allowance for Uncollectible Promises of	71,425	207,125
\$181,288 in 2021 (\$230,906 in 2020)		
Promises to Give-Current Campaign,	687,348	594,322
Less Allowance for Uncollectible Promises		
of \$159,872 in 2021 (\$131,334 in 2020)		
Investments	1,538,604	1,391,758
Grants Receivable	207,524	
Other Current Assets	23,240	10,813
Equipment, Net	1,832	1,644
Beneficial Interest in Assets Held by Community Foundations	586,370	495,047
TOTAL ASSETS	\$4,330,020	\$ 4,557,809
LIABILITIES		
Accounts Payable	\$37,750	\$31,815
Accrued Salaries & Wages	16,104	29,231
Designations Payable	67,892	80,510
TOTAL LIABILITIES	121,746	141,556
NET ASSETS		
Without Donor Restrictions	1,237,836	767,204
Board Designated - Without Donor Restrictions	1,321,303	1,223,314
Total Without Donor Restrictions	2,559,139	1,990,518
With Donor Restrictions	1,649,135	2,425,735
TOTAL NET ASSETS	\$4,208,274	\$4,416,253

CROSSROADS UNITED WAY STAFF



Bill Rieth President/CEO



Natalie Evans Vice President of Community Impact



Angie Hoogenboom Vice President of Finance and Human Resources



Jessica Elam Regional Development Coordinator



Julie Poertner Community Impact Grants Coordinator



Jennifer Haney Regional Development Coordinator



Jill Yoder Volunteer Engagement Coordinator



Denise Landers Regional Development Coordinator



Michele Marlow Administrative Coordinator

CROSSROADS UNITED WAY BOARD MEMBERS

Andy Helfrich

Board Chair Partner Barnes & Thornburg Executive Committee

Ashley Martin

Secretary Vice President NIBCO, Inc. Indiana United Ways Board Member

Bill Rieth

President/CEO Crossroads United Way Executive Committee

Matthew Hostetler

Sales Territory Manager

LaSalle Bristol

Dawn Fisher

Board Vice-Chair Executive Director Trinity Lutheran Church & School Executive Committee, Campaign Cabinet

Shannon Klein

VP of Trust and Wealth Management First State Bank Executive Committee

Maria Behr

Executive Director of Operations Beacon Health System Campaign Cabinet

Andy Marshall Chief Operating Officer & Executive VP Interra Credit Union

Tammy Pifer

Program Manager Brightpoint Head Start/Early Head Start

> Leona Walker Director of Human Resources Thor Industries

Jim Pinarski Banking Center Manager/Officer Centier Bank

> Jeff New President Mid-City Supply Co.

Corbin Miller

Treasurer Partner & Principal Director of Assurance Insight Accounting Group Executive Committee, Finance Committee Chair

Mark Podgorski

VP of Hospital Operations Goshen Health Executive Committee

Kutrina Butler

Supervisor Elkhart County Juvenile Community Corrections

Grace Caswell

Executive Director Visit Noble County

Travis Glick

Prosecuting Attorney LaGrange County Prosecutor's Office

> Amy Grooms HR Manager North America Böllhoff

HTVH OOD LIVES ARE SAVED Ō **STRONGER COMMUNITIES GREAT THINGS HAPPEN** N WE LIVE UNITED S ARE FINANCIALLY STABLE **GIVE.ADVOCATE.VOLUNTEER.** ER OPPORTUNITIES BET UNITED WAY

Thank you for LIVING UNITED for the last 100 years. Join us for the next century of improving lives.

GIVE. ADVOCATE. VOLUNTEER.



YOUR IMPACT. OUR FUTURE.





Crossroads United Way Serving Elkhart, LaGrange & Noble Counties